Stens 1 izuding = Ofenati

Registration No :

Total Number of Pages : 02

#### 4<sup>th</sup> Semester Regular Examination 2017-18 MANAGEMENT OF SERVICE OPERATIONS (MSO) BRANCH : MBA Time : 3 Hours Max Marks : 100 Q.CODE : C190

Answer Question No.1 and 2 which are compulsory and any four from the rest. The figures in the right hand margin indicate marks.

#### Q1 Fill in the Blanks :

- b) .....is a business practice in which a company hires another company or an individual to perform tasks, handle operations or provide services that are either-usually executed or had previously been done by the company's own employees.
- c) .....refers to the management of a company's resources employed at or en route to the property of clients, rather than on company property.
- d) .....is a marketing term that measures how products or services supplied by a company meet or surpass a customer's expectation.
- e) .....is defined as a bundle of goods and services that is provided in some environment. This bundle consists of five features Supporting Facility, Facilitating Goods, Information, Explicit Services and Implicit Services. Deviations from this, often destroy the image of the company.
- f) .....are statistical methods, or sometimes called robust design methods, developed by GenichiTaguchi to improve the quality of manufactured goods, and more recently also applied to engineering, biotechnology, marketing and advertising.
- g) A .....is any mechanism in a lean manufacturing process that helps an equipment operator avoid (yokeru) mistakes (poka). Its purpose is to eliminate product defects by preventing, correcting, or drawing attention to human errors as they occur.
- h) .....is a structured approach to defining customer needs or requirements and translating them into specific plans to produce products to meet those needs.
- i) A measurement of the quality of an organization's policies, products, programs, strategies, etc., and their comparison with standard measurements, or similar measurements of its peers is called.....
- j) A statistician who went to Japan to help with the census after World War II, and also taught statistical process control to leaders of prominent Japanese businesses. His message was: By improving quality, companies will decrease expenses as well as increase productivity and market share. The great statistician was......

(2 x 10)

AS.

15MNG4021

))

(15)

(15)

7

OR

	(2 ×	10)
a) b) c) d) e) f) g) h)	What do you understand by months ?	
, ak i) j)		(15)
Q3	Define Service Quarky: Delineate how pure service organisations are different and what are their peculiarities? Define field service management and explain how it impacts manufacturing	(15)
Q4	organisation:	(15)
Q5	What are competitive service strategies? What are the ways one can	(15)
Q6	Customers for your organization How do you evaluate effectiveness of a service? What are the ways one can measure service quality?	(15)
Q7	How creating customer connection will help in enhancing customer satisfaction?	(15
Q8	satisfaction? Explain how service objectives and goal formulation will help in understanding competitive environment of services?	

44

294

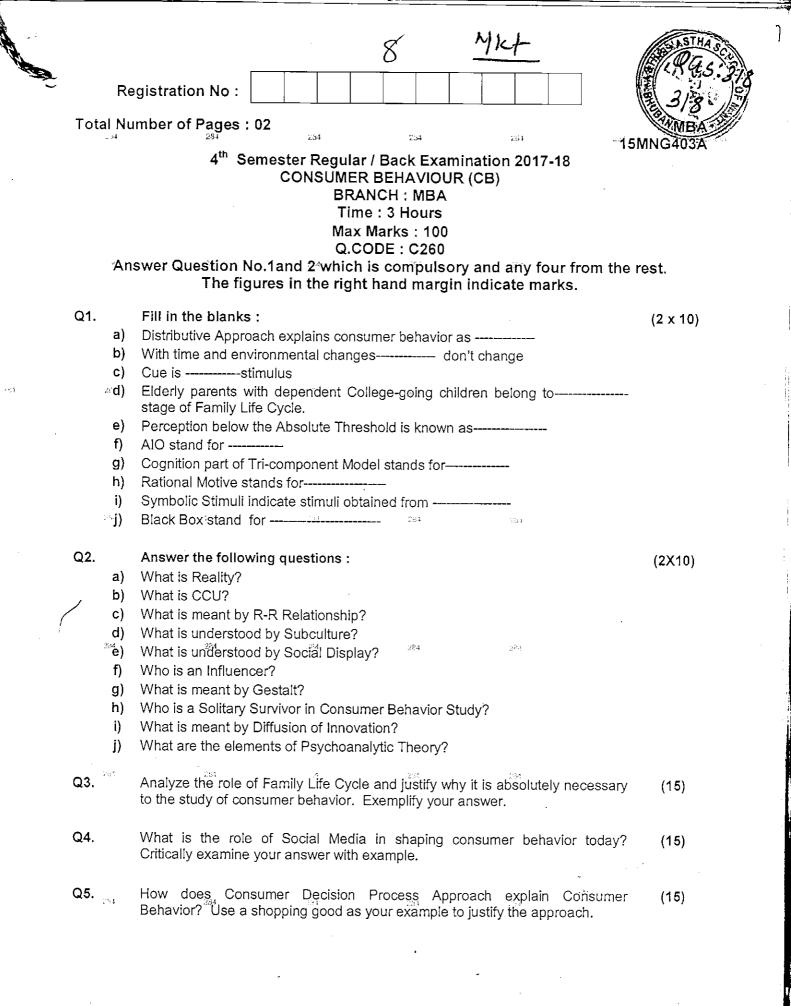
284

234

384

<u>9</u>4

2.4



Rus: 3.15	M14 - C13	
Q6.18	What are Cognitive Theory and Gestalt Theory? Give an analytic answer justifying their similarities.	(15)
294 Q7.	What is Attitude? How does it affect Consumer Behavior? Explain with example by using any Attitude Model.	(15)
Q8. a) b)	Answer any TWO : Perception Nicosia Model	(7½ x 2)

 200C)
 The Indiana Yuppy and Consumer
 2004
 2004

 d)
 Behavior
 2004

5.4

5 :4

94 24 . 53

224

1154

.

54

. ..4

1.33 1

-54

.

264

204

284

:1 \_ 261 . ~

264

254

284

- .: 244 :
- िंग् 284 १६८ २७४ ४२ -

224

T 75 - 724

Registration No :

Total Number of Pages : 02

4<sup>th</sup> Semester Regular / Back Examination 2017-18 RETAIL MARKETING (RM) 204 BRANCH : MBA Time : 3 Hours

MKT

### Q.CODE : C186 Answer Question No.1 and 2 which are compulsory and any four from the rest. The figures in the right hand margin indicate marks.

Max Marks: 100

- Q1 Fill in the Blanks :
  - a) A retail format that consists of multiple retail units under common ownership with centralized decision making is called -----.
  - b) A non-store retail format in which merchandise is stored in machine and dispensed to the customer on deposit of cash or credit card is called ------.
  - c) When a retailer buys a product not because of any prior planning but due to a sudden urge to purchase- such type of buying is known as -----.
  - d) A type of retail location where there are no other retail outlets in the vicinity of the store and the store depends on its own pulling power is called ------ location.
  - e) According to the Central Place Theory a store will earn profit only if its range is larger than its -----.
  - f) A large well known retail store located in a shopping centre serving as an attraction and draws customers to the shopping centre is known as-----.
  - g) A type of merchandise which generates high sales only for a short period of time and then more or less fades away is known as----merchandise
  - h) ------ is a diagrammatic presentation depicting the placement of merchandise in the store.
  - i) Those brands which are designed and developed by wholesalers and retailers are called-----.
  - j) ------ is the art of presentation and display which brings the merchandise into focus and creates a desire and augment the shopping process.

## Q2 Answer the following questions briefly :

 $(2 \times 10)$ 

- a) What do you mean by Life time value of a customer?
- b) What is scrambled merchandising
- c) What do you mean by leased department format of retailing?
- d) What is cross merchandising?
- e) What do you understand by Central Business District?
- f) What is retail atmospherics?
- **g)** Distinguish between At-the-market orientation and upscale orientation in retail pricing?
- h) What is Loss leader pricing?
- i) What is Pont-of-purchase (POP) display?
- j) What do you mean by pedestrian traffic?



MBA

5MNG402A

4 10 -

- Q3 Define merchandise management? Explain the steps involved in (15) merchandising planning and implementation. (15)
- Q4 Explain the importance of branding in retail marketing strategy? Discuss (1 various branding strategies and as a retailer how would you create brand value in order to gain competitive advantage.
- Q5 What is the relevance of store layout planning for a retail unit? Discuss (15) various types of retail store layout.
- Q6 Enumerate the reasons for the growth of retailing in India. Discuss the (15) challenges faced by the retailers due to the changing behavior of retail consumers.
- Q7 Distinguish between franchising and chain store format of retailing. Explain (15) the advantages and disadvantages of each one of them.
- Q8 Why location decision of a retail store is so important? Discuss different types (15) of retail location with their advantages and disadvantages.

	HR HR LIBRARL	l									
	6										
Registration No :											
Total Nur	ber of Pages : 02 MBA 15MNG402C										
	4 <sup>th</sup> Semester Regular / Back Examination 2017-18 PERFORMANCE MANAGEMENT (PM) BRANCH : MBA Time : 3 Hours										
	Max Marks : 100 Q.CODE : C188										
	Answer Part-A which is compulsory and any four from Part-B.										
	The figures in the right hand margin indicate marks.										
	Part – A (Answer all the guestions)										
Q1.	Answer the following questions : multiple type or dash fill up type : (2 x 10)										
a)	Performance management is viewed as a process carried out as a(n) : 1) once-a-vear task (2) twice a year activity										
	<ol> <li>once-a-year task</li> <li>(2) twice a year activity</li> <li>ongoing process or cycle</li> <li>(4) none of the above</li> </ol>										
b)	An aim of performance appraisal is to :										
,	(1)fire employee(2)motivate employee(3)counsel employee(4)hire employee										
c)	A company's HR team is responsible for : (1) training of supervisors (2) monitor appraisal system affectivity										
	(3) training employees (4) all of above										
d)	Job evaluation is a technique adopted for determining the										
	job : (1) internal worth (2) external worth										
	<ul> <li>(3) both internal and external worth</li> <li>(4) none of the above</li> <li>(5) in comparison to set</li> </ul>										
e)	An evaluation process of employee's performance, in comparison to set standards is called : (1) performance appraisal (2) compensation										
¢,⊀	(3) courseling (4) design of evaluation										
f)	Basic approach in employee's performance compares with their current										
	performance to(1) set standards(2) performance in previous years										
	(2) performance in last job (4) none of above										
g	The 360 degree performance feedback involves the evaluation of the										
14 J.d.	employees by : (1) HR managers (2) employees (3) supervisors (4) all who are directly involved with the appraise										
h	An equal rating of all employees such as 'good' is called :										
	(1)lenient tendency(2)strict tendency(3)biasing tendency(4)central tendency										

- i) An advantage of Management by Objectives (MBO) is :
  - (1) avoids central tendency and biases
  - (2) jointly agreed performance objectives
  - (3) provides behavioural anchors
    - (4) ongoing basis evaluation

02

- j) The evaluation method that requires the supervisors to keep a written record of positive and negative work related actions of the employees is called :
  - (1) Critical incident method (2) Essay method
  - (3) work standard method (4) Field review method

# Q2. Answer the following questions : Short answer type :

(2 x 10)

. .

- a) Why it is essential to measure the performance of an employee ?
- b) List out the problems of performance appraisal.
- c) What does performance planning mean ?
- d) What are main HR actions subsequent to performance appraisal ?
- e) What is meant by Competency?
- f) What are the merits and demerits of 360 degree appraisal ?
- g) What is Employee reward system ?
- h) What is reward management?
- i) Cite few reasons why performance appraisal fails.
- j) Define an assessment centre.

#### Part – B (Answer any four questions)

QJ.	differ from performance appraisal	(15)
Q4.	Discuss the financial and non financial rewards in motivating modern employees. Explain the advantages and disadvantages of linking compensation with performance	(15)
Q5.	What are the different methods of performance appraisal? Elaborate in detail "Management by Objectives"	(15)
2× a	704 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744 - 744	
Q6.	Performance appraisal is a systematic way of judging the relative importance of an employee in performing his/ her task. Justify the statement. What is 360 degree-appraisal	(15)
	·	

- Q7. Performance appraisal has been affected by different types of rating errors. (15) What are these errors which are usually encountered in the process of Performance appraisal, Explain
- Q8. What do you mean by reward management ? What are the major objectives (15) and importance of reward management ?

A16	· · · · · · · · · · · · · · · · · · ·	)
	NS COM	à
	S 224 224	ľs –
	224 224 Specializalin - Ith 200432	e P
<b>S</b> .	Secialization 10 10 10 10 10 10 10 10 10 10 10 10 10	
		<u> </u>
	Registration No : MBA	
	Total Number of Pages : 02 15MNG403C	
	Back Examination April 10	2.4
	284 Semester Regular / Davis Linovs (IR) INDUSTRIAL RELATIONS (IR)	
	BRANCH: MPA	
	Time : 3 Hours	
	Max Marks : 100 Q.CODE : C262	
	Answer Question No. 1 and 2 which are compulsory und any The figures in the right hand margin indicate marks.	1999
	The figures in the right $\frac{2}{264}$ (2 x 10)	
<u>.</u> t	284	
	Turley one join unions to tulin them	
	a) Employees Join and 2. Esteem 1. Social 4. All of the above	
	3. Economic	
	<ul> <li>a. Economic</li> <li>b) What is meant by the term 'union density'?</li> <li>b) What is meant by the term 'union density'?</li> <li>1. The total number of workers who are union members.</li> </ul>	141
	<ol> <li>The total number of workers who are union members.</li> <li>The proportion of workers who are not members of a trade union.</li> </ol>	
, 52	<ul> <li>2. The proportion of workers who are union members of a trade union.</li> <li>3. The proportion of workers whose pay is set by collective bargaining</li> </ul>	
	<ul> <li>3. The proportion of workers who are not members of a data bargaining</li> <li>4. The number of workers whose pay is set by collective bargaining</li> <li>4. The number of workers an approach to industrial relations?</li> </ul>	
	Which of the following is not an approach	
	<ul> <li>a. Marxist approach</li> <li>b. Employee's approach</li> <li>c. Marxist approach</li> <li>d. Employee's approach&lt;</li></ul>	
	d) The participating in the democratic and enlightened.	- '
264	o Union	
	in rotected WOIKINEU	2
	T - de Unions ACT 1920	
264	3. Factories Act, 1940	
	<ul> <li>g) Which one of the following is not index, 1947?</li> <li>Disputes under the Industrial Disputes Act, 1947?</li> <li>2. Board of Conciliation</li> </ul>	
	1 Conciliation Oliver	
	3. Collective Bargaining 4. Labour Court 3. Collective Bargaining 4. Labour Court	
	which of the following is an inegative and collective Bargaining	
· - 234	<ul> <li>1. Mutual insurance 23 4. Gherao</li> <li>3. Lock<sup>3</sup>out</li> <li>4. Gherao</li> <li>Trade union means any combination formed primarily for the purpose of</li> <li>i) Trade union means between</li> </ul>	
	i) Trade union means any regulating the relations between regulating the relations between	
	<ol> <li>Workmen and workmen permanently</li> <li>Workmen and workmen workmen and workmen, employers and</li> </ol>	
	employers temployers, workmen and workmen, employers	
784	employers permanently	

-.

•

⊻5-**i** 

; £4. .

;°₀**4** 

254

. :=**f** 

1.52

-52		Zist mag	
		<ul> <li>j) The first stage of conflict resolution is to :</li> <li>1. Choose a solution</li> <li>2. Define the problem</li> <li>3. Analyze the problem</li> <li>4. think through possible solutions</li> </ul>	
. :	Q2≋4	<ul> <li>Answerathe following questions :</li> <li>a) What does Industrial relation signify</li> <li>b) Define a trade union</li> </ul>	(2 x 10)
•	264	<ul> <li>c) "Effective Discipline can have a positive effect on the productivity of employees" Discuss.</li> <li>d) What is Code of discipline</li> <li>e) List any four-trade unions of national level in India.</li> <li>f) What does lay-off and lead of the productivity of the productivi</li></ul>	
		<ul> <li>f) What does lay-off and lock out mean 224 264 264</li> <li>g) What is meant by tripartism 224 264 264</li> <li>h) is it possible for any two or more registered Trade unions to amalgamate? If</li> <li>i) Define active to a solution of the soluti</li></ul>	
		<ul> <li>i) Enlist the main structure and function of ILO</li> </ul>	
2944	Q3.	Do you think trade unions are necessary for employees? Critically analyse the purpose, functions and methods of operations of trade unions in India.	(15)
	Q4. Q5.	What are the various causes and consequences of Industrial disputes? Discuss the machinery for prevention and settlement of industrial disputes	(15)
~61	284	How poor industrial Relations bring Industrial Unrest .Comment. Who are the different Parties to Industrial Relations? Explain Cooperation and Conflict in IR. 234 264 281 281 284	(15)
	Q6.	"Is Collective Bargaining superior to other methods of settling Industrial Disputes? Suggest measures for making collective bargaining effective? Explain negotiation skills in Collective Bargaining?	.t** (15)
201	Q7. 284	Discus various types of strikes and methods of prevention to avoid Industrial disputes. When can a strike be termed illegal ?	(15)
	Q8.	Define the term "Workers participation in Management? Explain the different levels of participation.	(15)

- 5°

·34

2.4

le r

- ----4

3S :

Precializati 304

MRΔ

15MNG402B

Registration No :

Total Number of Pages : 02

3.

## 4<sup>th</sup> Semester Regular / Back Examination 2017-18 STRATEGIC FINANCIAL MANAGEMENT (SFM) BRANCH : MBA Time : 3 Hours Max Marks : 100 Q.CODE : C187

# Answer Question No.1 and 2 which are compulsory and any four from the rest. The figures in the right hand margin indicate marks.

Q1

(2 x 10)

- a) \_\_\_\_\_ involves cutting back activities away from niche or peripheral markets.
- b) \_\_\_\_\_ is a strategy of moving into new activities in which the organization has limited or no experience.
- c) \_\_\_\_\_\_represent a hybrid investments in the sense that it combines the features of both equity and debt.
- d) \_\_\_\_\_ is the ratio of market value of a company's equity to book value of the same company's equity.
- e) \_\_\_\_\_ immunization is the construction of a bond portfolio such that it will have a minimum return regardless of interest rate changes.
- f) \_\_\_\_\_ are employees severance arrangements that are triggered whenever a change in control takes place.
- g) \_\_\_\_\_is an alternative corporate business form that gives the benefits of limited liability of a company and the flexibility of a partnership.
- A \_\_\_\_\_\_ by far the most common divestitures (and usually refer to as divestitures), is the sale of one or more company units to another company.
- Mergers and Acquisitions are regulated under the laws in India which are and \_\_\_\_\_
- j) A unique type of merger called a \_\_\_\_\_\_ is used as a way of going public without the expense and time required by an IPO.

Q2 Answer the following questions (write short notes) :

(2 x 10)

# a) Financial policy

- b) Yield to maturity
- c) Price-earnings ratio
- d) Reverse merger
- e) Corporate take overs
- f) Market to book value
- g) Targeted stock offerings
- h) Bond immunization
- i) Dividend capitalization model for stock valuation
- j) Corporate Strategy

114 ¥	· · · · · · · · · · · · · · · · · · ·	_	
Q3	Explain the conceptual framework of strategic financial management. What are the different approaches for wealth maximization of all stakeholders?	(15)	•
	ESAR Enterprises engaged in the business of Ship breaking have issued a	(15)	
Q4	hond with following leader of a		
22	Face value : Rs.100 Coupon rate : 12%		
	p t- tothy of counon ; Annual		
	Time remaining for maturity : 6 years Redemption value :Rs. 110		
	Current market price : Rs.120		
1211	a) What is the current yield of the bond .		
	of the bond you see: Wolk out and		
	that yield remains at 070.	(15)	
Q5	What is due diligence in the context of corporate restructuring ? List and explain the various types of due diligence.		
±či¶	avalain the various types of due and	(15)	1
<b>Q</b> 6	Define the term 'Restructuring' List and elaborate on the various reasons/motives behind corporate restructuring.		
	List and explain the various methods used for financial evaluation of target	(15	)
Q7	List and explain the various methods used for interva- firm with respect to mergers and acquisitions.		
		(7½)	(2)
Q8	Non-comin off and sell OT		
	Notice causes of M&A tallules		
	<ul><li>c) Downsizing and lay off program.</li></ul>		

. .

.

·• ·

		(3)	OF .
		Corre- Paper Sou	MAR
		Corre- Paren 1/2/QU	5: 51 201
2	Registra	ation No :	
	Regione		RARY
	Total Nu	mber of Pages : 02	
		4 <sup>th</sup> Semester Regular Examination 2017-18	ALS ET IN THE A
		BRANCH: MBA Time: 3 Hours	
		Max Marks : 100	
		Q.CODE : C308	+
	Ans	wer Question No.1 and 2 which are compulsory and any four from the The figures in the right hand margin indicate marks.	est.
	Q1.	Answer all questions. Fill in the blanks with appropriate answer :	(2 x 10)
	a)	Involving the subordinates in the decision making process is	
	b)	High emotional competency is required for kind of leadership.	
	c)	N.R.Narayan Murty is a kind of leader with reference to	
	d)	leadership styles. is an element in the trait theory of leadership which is related	
1.4	⊲ <b>⊸ d)</b>	with forefathers of a person.	
	e)	proposed a model for team development.	
	f)	Path Goal theory is proposed by	
	g)	Managerial Grid is Devised by and Muton.	
	h)	Intelligence of a leader is measured by and Emotion of a leader is measured by EQ.	
	··· i)	Likert's four styles of leadership are exploitative-autocratic, benevolent -	
	•	autocratic, and participative	
	j)	The four dimensions to emotional intelligence are knowing self, regulating self, and managing others emotion.	
			(0 (0)
	Q2.	Answer briefly the following questions :	(2 x 10)
	a) ຼb)	What is value based leadership? What are the leadership styles?	
	(d (	Who is a transactional leader?	
	d)	Differentiate group and team.	
	e)	How team effectiveness is evaluated?	
	f)	What are the components of team building?	
	g)	Outline the basic qualities of a visionary leader.	
	h)	Outline different types of team.	
.0 <sup>1</sup>	, i) j)	Distinguish Leader and Manager. What is the purpose of teams?	
	11		
	Q3.	What are the types of leadership? Explain briefly the Trait Theory of	(15)
		Leadership.	
	Q4.	What is Emotional Quotient? Describe The concept and significance of	(15)
	2.9	emotional intelligence for leaders.	

Έ¢

36~

Core. **Registration No:** STHA Total Number of Pages : 02 LIBR 4<sup>th</sup> Semester Regular Examination 2017-18 5MNG404 LEADERSHIP & TEAM BUILDING (LTB) BRANCH: MBA Time: 3 Hours Max Marks : 100 Q.CODE : C308 Answer Question No.1 and 2 which are compulsory and any four from the rest. The figures in the right hand margin indicate marks. Q1. Answer all questions. Fill in the blanks with appropriate answer : a) Involving the subordinates in the decision making process is \_\_\_\_\_  $(2 \times 10)$ kind of leadership. High emotional competency is required for \_\_\_\_\_\_ kind of leadership. b) c) N.R.Narayan Murty is a \_\_\_\_\_\_ kind of leader with reference to 234 **d)** \_\_\_\_ is an element in the trait theory of leadership which is related with forefathers of a person. e) \_\_\_ proposed a model for team development. Path Goal theory is proposed by\_\_\_ f) g) Managerial Grid is Devised by \_\_\_\_\_ and Muton. h) Intelligence of a leader is measured by \_\_\_\_\_ and Emotion of a leader Likert's four styles of leadership are exploitative-autocratic, benevolent -- - i) autocratic, \_\_\_\_\_ and participative The four dimensions to emotional intelligence are knowing self, regulating self, j) and managing others emotion. Q2. Answer briefly the following questions : a) What is value based leadership?  $(2 \times 10)$ **b)** What are the leadership styles? c) Who is a transactional leader? d) Differentiate group and team. e) How team effectiveness is evaluated? f) What are the components of team building? g) Outline the basic qualities of a visionary leader. h) Outline different types of team. i) Distinguish Leader and Manager. j) What is the purpose of teams? What are the types of leadership? Explain briefly the Trait Theory of Q3. (15)Q4. What is Emotional Quotient? Describe The concept and significance of emotional intelligence for leaders.

(15)

:91	۲ ( ۵	Leadership	
	Gills: 312		
	Q5.	Discuss Ginnett's Team Model. Outline the phases of team development.	(15)
	Q6.	Explain the concept of Charismatic leadership. Differentiate it from transactional leadership.	(15)
278	033 Q7.	Discuss the leadership attributes of Azim Premji.	(15)
	Q8. a) b)	Write shorts on (any TWO) : Transformational Leadership Leadership attributes of Steve Jobs.	(7.5 x 2)

c) Traits of an effective leader

15.

234

245-s

;

4

ŧ

2.24

ί.Μ.

784

230

234

y 377 294

.

-1976 - 294 - 204 . . . ŝ

л. Д. м.

					(2)				
i		.*			,	•			OLOE
_			3			Cor	e-Pape		1.E.
	Registra	tion No :						$\frac{1}{ z } Q$	15314 E
	regiona							際人は	BRARY S
	Total Nu	mbor of Por	100 + 02					and the second	мва
	TOLATINU	imber of Pag	-				0047.40		MNG401
		4		r Regular /			n 2017-18	*****	
					CH : MB/ : 3 Hours				
				Max M	arks : 10	0			
	Ans	wer Questic	on No.1 and		DE : C12 e compu		d any fou	r from the	rest.
				n the right h					
	Q1	Fill in the B							(2 x 10)
	a)	ABC Corp. production b	is centering y curtailing i	on the object idle productiv	ctive of lo e facilities	w cost, h and work	igh quality, ters. The A	on time BC corp.	
		is taking adv	antage of a	\$					
•		ii) LIF	0						
		iii) FIF iv) Hig	O Ihly mechani	ized					
	b)		ed scorecar	d "supplies to	p manag	ers with a		view of	
		i) Lo	े ng term finar						
	.*.		tailed and co nple and rou						
	- 1	iv) Co	mprehensive	Э	oton mor	than and	store of t	aa eunaly	
	c)	chain, is kno	own as	ols and integr integ		e man one	stage of u	ie supply	
			ertical integra						
		iii) Co	onglomerate one of the ab	integration					
-	d)	In BCG mat	rix, the cell r	epresenting h		try growth	rate with lo	w relative	
		market shar i) St		as <del></del>					
		ii) Ca	ash cow oblem child						
	v	iv) Do	pg .						
	e)		duct portfolic	adding new o.	unrelated	products	or service	es to the	
			oncentric div	ersification diversificatior	۲\				
		iii) Ho	orizontal dive	ersification					
		iv) Ve	ertical divers	itication				_	
								÷-	
			44 24						
						-			
			١						
			х 1			· .			
-			٩.						

.

. . .

284	<b>-</b>	SM	one 284				
***	264	234	me 284	284	274		Н
	1122101	$\mathcal{L}$					•
	121630.00	Arrangement wit					
	, , , , , , , , , , , , , , , , , , , ,	trademark as we	lere one party g	ives another	party the rights t v to operate busir	o uses its	S
		returns takes roy	alty is known as -		v to operate busir	less and ir	1
		I) Franchi	sing		•		
234	124	ii) <u>₂O</u> utsou iii) Retailin		7124			
		•	y <sup>r</sup> the above				
	g)	A firm outsource	s many of its val	ue chain activi	ties compared to	o 6	
		a dee everything i		Kelv to incur		a iim thai	
		<ul> <li>High transa</li> </ul>	ction cost, lower o	ontrol			
		ii) Higher trans iii) Lower trans	action cost, highe action cost, highe	er control			
284	264	Iv) Lower trans	action cost, nighe action cost, lower	r control control <sup>284</sup>			
	h)	Strategic alliance	s are formed to g	ain			
		l) Competit li) Synergy	ive advantage				
			of technical know	v-how			
		Iv) All the at	ove				
ηM.	254 i)	Porter's generic s	trategy encompas	ses			
		I) Low pr Ii) Cost lead	ice, differentiation	, focus			
		· · · · •	ership, differentiat ership, differentia	tion, tocus			
		Iv) None of t	ie above	aon, 10045			
	j)	is a	type of strategic c	ontrol.			
		I) Premise c li) Inventory					
26->	234	li) I⊓ventory lii) Budgetary		201			
		Iv) Quality co					
	~~						
	Q2	Answer the follow	ving questions :			•	(2 x 10)
	a) b)	What do you unde	rstand by strategic	o intent?			. ,
		What problems organization?	san an imprecis	e and unclea	er mission create	e for an	
28 -	<sup>234</sup> C)	Why strategic allia	nces arëformed?	207	· .*		
	d)	Propose the factor	s to be taken into	account while s	setting objectives		
	e)	mai do you mear	i by implementatio	n control?			
	T)	Write the hierarchic	cal levels of strate	aic manageme	nt.		
	9) h)	State the two dime	nsions used to bu	ild a GE nine c	ell matrix?		
	•	How core compete What do you mean	by consolidation	oetitive advanta	ige?		
204	<sup>284</sup> j)	What is cost leader	shin? <sup>284</sup>	26 1			
			omp:				
	Q3	Discuss the conditi	ons under which	joint ventures a	are created what	strategic	(15)
		issues are involved	and the benefits	and drawbacks	in joint venture.		(15)
					· · · ·		
234	284	284	284	-			
			2017 <b>*1</b>	294	264	<b>.</b>	

264	234 284 284 SM-COORD	
Q4	A bank wishes to review its marketing plans and policies in order to make them compatible with its business strategy of focused differentiation on corporate customers and high net worth individuals in urban centres in India. Suggest the major elements of the marketing plans and policies the bank	<u>(1</u> 5)
200 Q5	With the help of a schematic diagram explain the various components of a Value chain Analysis in detail.	. (15)
Q6	Why strategic evaluation is important to organizations? What types of barriers are commonly faced during evaluation? Discuss a few strategic control techniques usually adopted by corporate.	(15)
284 <b>Q7</b>	Outline the prime objectives behind Business Portfolio management. Discuss GE nine cell matrix with a schematic diagram.	(15)
Q8	Write short notes on any TWO :	(5 x 3)

<u>.</u>

-20

<u>:</u>5#

28 t

a) Vertical integration
b) Mckinsey 7-s Framework
c) Franchising

• 264

\_**3**--

 $\mathbf{v}_{14}$ 

1/ANPI

		ŧ	1	
	н		Ņ	T
Pecinti	2007)	" <u>)</u>		114

Total Number of Pages : 02

**Registration No:** 

Q1.

2 4

224

1.4

 $2^{\circ}$ 

### 4<sup>th</sup> Semester Regular / Back Examination 2017-18 FINANCIAL MARKETS AND SERVICES (FMS) **BRANCH : MBA** Time: 3 Hours Max Marks: 100 **Q.CODE : C261**

#### Answer Question No.1 and 2 which is compulsory and any Four from the rest. The figures in the right hand margin indicate marks. 251

#### Answer the following questions :

(2 x 10)

15MNG403B

Type of structured market through which funds flow with the help of financial a) instruments such as bonds and stocks is classified as

- (i) Financial market
- (ii) Non financial market
- (iii) Funds market
- (iv) Flow market
- b) Risks stating assets are sold at low prices because of sudden surge in withdrawals of liabilities is classified as
  - (i) Payment risk
  - (ii) Liquidity risk
  - (iii) Income risk
  - Balance sheet risk (iv)
- In Capital market, major suppliers of trading instruments are C)
  - Govt. and Corporations (i)
  - (ii) Liquid corporations
  - (iii) Instrumental corporations
  - Manufacturing corporations (iv)
- Markets in which transactions are done through computers and telephone d) without any specific locations is classified as
  - (i) Past counter market
  - (iii) Future counter market
  - (iii) Over the counter market
  - (iv) Capital counter market
- Commercial paper issued with low interest rates thus commercial paper is, \_e) categorized as
  - (i) (ii) Commercial rating
  - Payables rating
  - (iii) Better credit rating
  - (iv)Poor credit rating
- f) For a particular security transaction, agreement is "repo" with point of view of (i) Security seller
  - Security buyer (ii)
  - Security function (iii)
  - (iv)Security broker
- Markets which reallocate liquid funds in relatively fixed amounts is classified as **g**) (i) Capital markets

274

3.3

2.4

24

314

734

- (ii) Debt markets
- (iii) Secondary markets
- (iv) Primary markets

-64

315 Depository institutions include h) Commercial banks and thrifts (i) Mutual funds (ii) (iii) Credit unions Savings banks (iv) 264 A Factor affecting the growth of VC finance 284 2 (h)Culture and environment (i) Interest rates (ii) Easing stock market barriers (iii) Increased business banking finance (iv)A "no load mutual fund" is j) One that has zero operating expenses (i) Typically marketed directly to customers, charging no commission (ii) One that has a negative rate of return 2.4 di b (iii) A type that does not invest in stock (iv)(2 x 10) Answer the following questions : Q2. What is the primary function of the financial system? a) What are the requirements of a developed Money market? b) What does financial market facilitate? C) Bring out the difference between Rights issue and preferential issue? d) What do the circuit breakers or price bands bring about? :e) What is the primary objective of listing securities? f) What is the aim of growth fund? g) Which industrial characteristics should be considered at the time of rating an h) organization? State the difference between commercial banking and merchant banking. i) What are the needs of venture capital financing? j) What do you mean by "Financial System"? Discuss in detail how does it (15) Q3. channelize money between different sectors? "Financial intermediaries have to perform the task of financial innovation to (15)Q4. meet the dynamically changing needs of the economy". Discuss the given statement in the light of the various innovative products introduced in recent times. What do you understand by New issue market? Explain the different methods (15)Q5. 🧠 of marketing corporate securities in the New issue market. Explain the regulations governing primary capital market in India. Distinguish between genuine trading and speculative trading? Discuss the (15)Q6. different kinds of speculators operating in a stock exchange and their methods of dealings. Explain the meaning and the basic tenets of credit rating agencies. What are (15)Q7. the various steps involved in the rating process? Discuss. Explain the financial activities that come under the ambit of Merchant banking? (15)Q8. What is the code of conduct laid down by SEBI which the merchant bankers have to abide by?